

SEEKS TO UNDERSTAND  
**THE BIG PICTURE**

OBSERVES HOW ELEMENTS WITHIN SYSTEMS **CHANGE OVER TIME**, GENERATING PATTERNS AND TRENDS

# HABITS OF A SYSTEMS THINKER

2020 Edition

RECOGNIZES THE IMPACT OF **TIME DELAYS** WHEN EXPLORING CAUSE AND EFFECT RELATIONSHIPS

CONSIDERS HOW **MENTAL MODELS** AFFECT CURRENT REALITY AND THE FUTURE

**CONSIDERS AN ISSUE FULLY** AND RESISTS THE URGE TO COME TO A QUICK CONCLUSION

USES UNDERSTANDING OF SYSTEM STRUCTURE TO IDENTIFY POSSIBLE **LEVERAGE ACTIONS**

**CHANGES PERSPECTIVES** TO INCREASE UNDERSTANDING

RECOGNIZES THAT A SYSTEM'S STRUCTURE **GENERATES ITS BEHAVIOR**

**CONSIDERS** SHORT-TERM, LONG-TERM AND UNINTENDED **CONSEQUENCES** OF ACTIONS

IDENTIFIES THE **CIRCULAR NATURE** OF COMPLEX CAUSE AND EFFECT RELATIONSHIPS

CHECKS RESULTS AND CHANGES ACTIONS IF NEEDED: **"SUCCESSIVE APPROXIMATION"**

SURFACES AND **TESTS ASSUMPTIONS**

PAYS ATTENTION TO **ACCUMULATIONS** AND THEIR RATES OF CHANGE

MAKES **MEANINGFUL CONNECTIONS** WITHIN AND BETWEEN SYSTEMS

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